

Vincent Thiébaud  
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Great Yarmouth, 9<sup>th</sup> September 2013.

To whom it may concern,

As I was in charge of the **FPSO Conkouati Major Repairs project** from our Paris headquarters (Marine Department) Mr. Ionel-Emanoil PELIN reported to me and to the Offshore Project Leader. Over the period of time he was contracted to us as a Naval Architect and Steel Work Supervisor I have very much appreciated his technical skills and his efficiency in helping us finding the most suitable solutions within a very constrained environment. His tasks included the onsite supervision of the work carried out by a large number of contractors (blacktrade and painting) supporting the Onsite Project Leader but also included the preparation of numerous Technical Documents (Scopes of Work, Drawings, Technical notes).

I have recently moved to our UK subsidiary onto a new project. Please feel free to contact me at the above contact.

Yours faithfully,

Vincent Thiébaud

A handwritten signature in black ink, appearing to read 'Vincent Thiébaud', written in a cursive style.